### FORM 6-K

# SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

Report of Foreign Private Issuer Pursuant to Rule 13a-16 under the Securities Exchange Act of 1934

For the month ended July, 2022

## **ICON** plc

(Registrant's name)

#### 333-08704

(Commission file number)

South County Business Park, Leopardstown, Dublin 18, Ireland (Address of principal executive offices)

Brendan Brennan, CFO
South County Business Park, Leopardstown, Dublin 18, Ireland.
Brendan.Brennan@iconplc.com
00-353-1-291-2000

(Name, telephone number, email and/or facsimile number and address of Company contact person)

Indicate by check mark whether the registrant files or will file	e annual reports under cove	er Form 20-F or Form 40-F.
	Form 20-FX	Form 40-F
Indicate by check mark whether the registrant is submitting the	he Form 6-K in paper as pe	ermitted by Regulation S-T Rule 101(b)(1):
	Yes	NoX
Indicate by check mark whether the registrant is submitting tl	he Form 6-K in paper as pe	ermitted by Regulation S-T Rule 101(b)(7):
	Yes	NoX
Indicate by check mark whether the registrant by furnishing t	he information contained i	n this Form is also thereby furnishing the information to the
Commission pursuant to Rule12g3-2(b) under the Securities	Exchange Act of 1934.	
	Yes	NoX
If "Yes" is marked, indicate below the file number assigned to	o the registrant in connection	on with Rule 12g3-2(b):82 N/A

## **EXHIBIT LIST**

Exhibit Description

99.1 ICON plc Press Release issued July 27, 2022 - ICON Reports Second Quarter 2022 Results

### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

ICON plc

Date: July 27, 2022

/s/ Brendan Brennan Brendan Brennan Chief Financial Officer

### **ICON Reports Second Quarter 2022 Results**

#### **Highlights**

- Net business wins in the quarter of \$2,323 million; a net book to bill of 1.20, and 1.25 on a trailing twelve month basis.
- Closing backlog of \$20.0 billion, an increase of 2.1% on Q1 2022 or an increase of 10.7% year over year on a Combined Company basis.
- Quarter 2 revenue of \$1,935.2 million representing a year on year increase of 122.1%. On a Combined Company basis, Quarter 2 revenue increased 0.9% year over year and 4.4% on a constant dollar basis. Excluding COVID-related studies, revenue increased circa 16% year over year on a constant dollar, Combined Company basis. YTD revenue of \$3,837.0 million representing a year on year increase of 121.9% or 127.4% on a constant dollar basis.
- Adjusted EBITDA of \$354.3 million or 18.3% of revenue, a year on year increase of 120.2%. On a Combined Company basis, adjusted EBITDA increased 16.1% year over year. YTD Adjusted EBITDA of \$694.9 million or 18.1% of revenue, a year on year increase of 122.3%.
- Adjusted net income attributable to the Group was \$235.8 million or \$2.86 per diluted share, an increase of 24.4%. YTD adjusted net income attributable to the Group of \$463.7 million or \$5.62 per diluted share, an increase of 25.6% over the prior year period.
- GAAP net income attributable to the Group for Quarter 2 of \$115.7 million.
- \$100 million repayment made on Term Loan B debt. Net debt balance of \$4.43 billion with Net Debt to Adjusted EBITDA of 3.1x.
- Revised full year 2022 revenue guidance in the range of \$7,690 \$7,810 million, representing a year over year increase of 40.3% to 42.5%. Full year 2022 adjusted earnings per share guidance in the range of \$11.65 \$11.85, representing a year over year increase of 20.7% to 22.8%, maintaining the midpoint of our previous guidance. Adjusted earnings per share to exclude amortization, stock compensation, foreign exchange and transaction-related / integration-related adjustments.

DUBLIN--(BUSINESS WIRE)--July 27, 2022--ICON plc (NASDAQ: ICLR), a world-leading healthcare intelligence and clinical research organization, today reported its financial results for the second quarter ended June 30, 2022.

CEO Dr. Steve Cutler commented, "ICON delivered strong results in the second quarter, reflecting continued demand across our service offering. On a combined company basis, financial performance was driven by year over year constant dollar revenue growth of 4.4% and circa 16% excluding COVID-related studies. On a combined company basis, Adjusted EBITDA increased 16.1% year over year. We are delighted with the continued progress of new ICON, as our integration efforts are expected to deliver realized cost synergies of \$100 million for the full year, \$25 million ahead of our previous target for 2022."

Dr. Cutler added, "We are revising our full year 2022 financial guidance to reflect the impact of increasing macroeconomic headwinds, specifically from the strengthening US Dollar and the ongoing war in Ukraine. We now expect revenue for the full year to be in the range of \$7,690 - \$7,810 million, an increase of 40.3% to 42.5% over full year 2021. Additionally, we continue to expect to deliver significant year over year adjusted earnings per share growth of 20.7% to 22.8%, resulting in a range of \$11.65 - \$11.85 for the full year 2022, maintaining the midpoint of our previous guidance and reflecting strong operational execution and cost management."

#### **Second Quarter 2022 Results**

Gross business wins in the second quarter were \$2,764 million and cancellations were \$441 million. This resulted in net business wins of \$2,323 million and a book to bill of 1.20.

Revenue for Quarter 2 was \$1,935.2 million. This represents a year on year increase of 122.1% or 129.9% on a constant currency basis.

GAAP net income attributable to the Group was \$115.7 million. Adjusted net income attributable to the Group for the quarter was \$235.8 million resulting in an adjusted diluted earnings per share of \$2.86 compared to \$2.30 per share for Quarter 2 2021.

Adjusted EBITDA for Quarter 2 was \$354.3 million or 18.3% of revenue, a year on year increase of 120.2%.

Cash generated from operating activities for the quarter was \$182.1 million. During the quarter, \$28.2 million was spent on capital expenditure. At June 30, 2022, the Group had cash and cash equivalents of \$614.9 million, compared to cash and cash equivalents of \$559.1 million at March 31, 2022 and \$1,055.5 million at June 30, 2021. During the quarter, a \$100 million Term Loan B payment was made resulting in a net indebtedness balance of \$4.43 billion at year end.

#### Year to date 2022 Results

Gross business wins year to date were \$5,547 million and cancellations were \$798 million. This resulted in net business wins of \$4,749 million and a book to bill of 1.24.

Year to date GAAP revenue was \$3,837.0 million. This represents a year on year increase of 121.9% or 127.4% on a constant currency basis.

GAAP net income attributable to the Group year to date was \$227.7 million. Adjusted net income attributable to the Group was \$463.7 million resulting in an adjusted diluted earnings per share of \$5.62 compared to \$4.48 per share for the equivalent prior year period.

Adjusted EBITDA year to date was \$694.9 million or 18.1% of revenue, a year on year increase of 122.3%.

#### **Other Information**

In addition to the financial measures prepared in accordance with generally accepted accounting principles (GAAP), this press release contains certain non-GAAP financial measures, including adjusted EBITDA, adjusted net income attributable to the Group and adjusted diluted earnings per share attributable to the Group. Adjusted EBITDA, adjusted net income and adjusted diluted earnings per share exclude amortization, stock compensation, foreign exchange gains and losses and transaction-related / integration-related adjustments. While non-GAAP financial measures are not superior to or a substitute for the comparable GAAP measures, ICON believes certain non-GAAP information is useful to investors for historical comparison purposes.

To assist investors and analysts with year-over-year comparability for the merged business, we have included Combined Company information. These measures include financial information that combines the stand-alone ICON plc and PRA Health Sciences, Inc. information for revenue and Adjusted EBITDA, and other metrics as if the merger had taken place on January 1, 2020, with conforming adjustments to the current year presentation. Specifically, these financials represent the simple addition of the historical adjusted financials of each company. These combined financials are not intended to represent pro forma financial statements prepared in accordance with GAAP or Regulation S-X.

ICON will hold a conference call on July 28th, 2022 at 08:00 EDT [13:00 Ireland & UK]. This call and linked slide presentation can be accessed live from our website at http://investor.iconplc.com. A recording will also be available on the website for 90 days following the call. In addition, a calendar of company events, including upcoming conference presentations, is available on our website, under "Investors". This calendar will be updated regularly.

This press release contains forward-looking statements. These statements are based on management's current expectations and information currently available, including current economic and industry conditions. These statements are not guarantees of future performance or actual results, and actual results, developments and business decisions may differ from those stated in this press release. The forward-looking statements are subject to future events, risks, uncertainties and other factors that could cause actual results to differ materially from those projected in the statements, including, but not limited to, the ability to enter into new contracts, maintain client relationships, manage the opening of new offices and offering of new services, the integration of new business mergers and acquisitions, the impact of COVID-19 on our business, as well as other economic and global market conditions and other risks and uncertainties detailed from time to time in SEC reports filed by ICON, all of which are difficult to predict and some of which are beyond our control. For these reasons, you should not place undue reliance on these forward-looking statements when making investment decisions. The word "expected" and variations of such words and similar expressions are intended to identify forward-looking statements. Forward-looking statements are only as of the date they are made and we do not undertake any obligation to update publicly any forward-looking statement, either as a result of new information, future events or otherwise. More information about the risks and uncertainties relating to these forward-looking statements may be found in SEC reports filed by ICON, including its Form 20-F, F-1, F-4, S-8, F-3 and certain other reports, which are available on the SEC's website at http://www.sec.gov.

Our full-year 2022 guidance measures (other than revenue) are provided on a non-GAAP basis without a reconciliation to the most directly comparable GAAP measure because the company is unable to predict with a reasonable degree of certainty certain items contained in the GAAP measures without unreasonable efforts. Such items include, but are not limited to, transaction-related / integration-related expenses, restructuring and related expenses, and other items not reflective of the company's ongoing operations.

ICON plc is a world-leading healthcare intelligence and clinical research organization. From molecule to medicine, we advance clinical research providing outsourced services to pharmaceutical, biotechnology, medical device and government and public health organizations. We develop new innovations, drive emerging therapies forward and improve patient lives. With headquarters in Dublin, Ireland, ICON employed approximately 40,500 employees in 119 locations in 53 countries as at June 30, 2022. For further information about ICON, visit: www.iconplc.com.

### ICON plc CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS FOR THE THREE AND SIX MONTHS ENDED JUNE 30, 2022 AND JUNE 30, 2021 (UNAUDITED)

Three Months Ended Six Months Ended
June 30, 2022 June 30, 2021 June 30, 2022 June 30, 2021
(in thousands except share and per share data)

	(in thousands except share and per share data)				
Revenue	\$ 1,935,193	\$ 871,155	\$ 3,836,957	\$ 1,729,353	
Costs and expenses:					
Direct costs (excluding depreciation and amortization)	1,392,062	631,123	2,770,529	1,257,367	
Selling, general and administrative expense	189,953	89,867	385,214	175,901	
Depreciation and amortization	144,019	17,276	285,424	34,681	
Transaction and integration-related expenses	8,884	20,017	20,969	32,518	
Restructuring	22,486		26,693	_	
Total costs and expenses	1,757,404	758,283	3,488,829	1,500,467	
Income from operations	177,789	112,872	348,128	228,886	
Interest income	166	186	293	443	
Interest expense	(47,111)	(24,551)	(91,536)	(27,278)	
Income before provision for income taxes	130,844	88,507	256,885	202,051	
Provision for income taxes	(14,254)	(14,133)	(27,540)	(30,281)	
Income before share of earnings from equity method investments	116,590	74,374	229,345	171,770	
Share of equity method investments	(856)	(509)	(1,641)	(783)	
Net income attributable to the Group	\$ 115,734	\$ 73,865	\$ 227,704	\$ 170,987	
Net income per Ordinary Share attributable to the Group:					
Basic	\$ 1.42	\$ 1.40	\$ 2.80	\$ 3.23	
Diluted	\$ 1.41	\$ 1.38	\$ 2.76	\$ 3.21	
Weighted average number of Ordinary Shares outstanding:					
Basic	81,398,071	52,909,368	81,430,507	52,860,414	
Diluted	82,312,946	53,381,501	82,462,842	53,294,435	

## ICON plc CONDENSED CONSOLIDATED BALANCE SHEETS AS AT JUNE 30, 2022 AND DECEMBER 31, 2021

	(Unaudited) June, 30 2022 De		
ASSETS	(in thou	(in thousands)	
Current Assets:			
Cash and cash equivalents	\$ 614,918	\$ 752,213	
Available for sale investments	1,712	1,712	
Accounts receivable, net of allowance for credit losses	1,357,268	1,342,770	
Unbilled revenue	709,477	623,121	
Other receivables	63,838	56,760	
Prepayments and other current assets	130,977	114,323	
Income taxes receivable	52,132	50,299	
Total current assets	2,930,322	2,941,198	
Non-current Assets:			
Property, plant and equipment, net	313,110	336,444	
Goodwill	8,970,283	9,037,931	
Intangible assets	4,508,453	4,710,843	
Operating right-of-use assets	160,417	198,123	
Other receivables	53,236	70,557	
Income taxes receivable	18,838	18,637	
Deferred tax asset	54,051	48,392	
Equity method investments	731	2,373	
Investments in equity- long term	26,891	22,592	
Total Assets	\$ 17,036,332	\$ 17,387,090	
LIABILITIES AND SHAREHOLDERS' EQUITY			
Current Liabilities:			
Accounts payable	\$ 77,648	\$ 90,764	
Unearned revenue	1,191,778	1,323,961	
Other liabilities	1,118,975	949,629	
Income taxes payable	38,223	59,433	
Current bank credit lines and loan facilities	55,150	55,150	
Total current liabilities	2,481,774	2,478,937	
Non-current Liabilities:			
Non-current bank credit lines and loan facilities	4,990,500	5,381,162	
Lease liabilities	147,300	159,483	
Non-current other liabilities	38,223	42,596	
Non-current income taxes payable	216,942	172,109	
Deferred tax liability	1,015,580	1,085,976	
Total Liabilities	8,890,319	9,320,263	
Shareholders' Equity: Ordinary shares, par value 6 euro cents per share; 100,000,000 shares auth 81,526,607 shares issued and outstanding at June 30, 2022 and	orized,		
	( (27	( (40	
81,554,683 shares issued and outstanding at December 31, 2021	6,637	6,640	
Additional paid-in capital	6,787,365	\$ 6,733,910	
Other undenominated capital	1,162	1,134	
Accumulated other comprehensive income	(192,935)	(90,937)	
Retained earnings	1,543,784	1,416,080	
Total Shareholders' Equity	8,146,013	8,066,827	
Total Liabilities and Equity	\$ 17,036,332	\$ 17,387,090	

### ICON plc CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS FOR THE SIX MONTHS ENDED JUNE 30, 2022 AND JUNE 30, 2021 (UNAUDITED)

Six Months Ended June 30, 2022 June 30, 2021 (in thousands)

Cash	flows	from	onerating	activities:

Cash and cash equivalents at end of period	\$ 614,918	\$ 1,055,496
Cash and cash equivalents at beginning of period	752,213	840,305
Net (decrease)/ increase in cash and cash equivalents	(137,295)	215,191
Effect of exchange rate movements on cash	(12,759)	539
Net cash used in financing activities	(484,863)	172
Repayment of bank credit lines and loan facilities	(425,000)	
Drawdown of bank credit lines and loan facilities	25,000	_
Share repurchase costs	(17)	_
Repurchase of ordinary shares	(99,983)	
Share issue costs	(3)	(10)
Proceeds from exercise of equity compensation	15,140	182
Cash flows from financing activities:	( -,/)	( - , - , - )
Net cash used in investing activities	(48,639)	(25,874)
Purchase of investments in equity - long term	(799)	(1,771)
Purchase of equity method investment		(2,450)
Purchase of property, plant and equipment	(47,840)	(21,653)
Cash flows from investing activities:		,
Net cash provided by operating activities	408,966	240,354
Other net assets	157,154	(77,789)
Unearned revenue	(176,904)	14,534
Unbilled revenue	(33,187)	12,690
Accounts receivable	(41,032)	36,650
Changes in operating assets and liabilities:	,,,,,,,	(=,, -, )
Other non-cash items	9,159	(3,909)
Unrealized foreign exchange gain	(37,421)	2,586
Deferred tax benefit	(75,265)	3,313
Loss on extinguishment of debt		14,434
Stock compensation expense	38,186	14,874
Amortization of financing costs and debt discount	9,188	1,592
Charge on interest rate hedge	1,041	891
Loss on equity method investments	1,641	783
Reduction in carrying value of operating right-of-use assets	23,570	14,037
Depreciation and amortization expense Impairment of long lived assets	285,424 20,749	34,681
Adjustments to reconcile net income to net cash provided by operating activities:	205 424	24 (01
Net income	\$ 227,704	\$ 170,987
Not income	¢ 227 704	¢ 170 097

## ICON plc RECONCILIATION OF NON-GAAP MEASURES FOR THE THREE AND SIX MONTHS ENDED JUNE 30, 2022 AND JUNE 30, 2021 (UNAUDITED)

	Three Mon	<b>Three Months Ended</b>		Six Months Ended	
	June 30, 2022	June 30, 2021	June 30, 2022	June 30, 2021	
	(in thousand	(in thousands except share and per share			
Adjusted EBITDA					
Net income attributable to the Group	\$ 115,734	\$ 73,865	\$ 227,704	\$ 170,987	
Share of equity method investments	856	509	1,641	783	
Provision for income taxes	14,254	14,133	27,540	30,281	
Net interest expense (a)	46,945	24,365	91,243	26,835	
Depreciation and amortization	144,019	17,276	285,424	34,681	
Stock-based compensation expense (b)	18,893	8,797	38,113	15,632	
Foreign currency losses (gains), net (c)	(17,817)	1,899	(24,417)	839	
Restructuring (d)	22,486	_	26,693	_	
Transaction-related / integration-related costs (e)	8,884	20,017	20,969	32,518	
Adjusted EBITDA	\$ 354,254	\$ 160,861	\$ 694,910	\$ 312,556	
Adjusted net income attributable to the Group and adjusted diluted net inc	come				
Adjusted net income attributable to the Group and adjusted diluted net inc	come				
Adjusted net income attributable to the Group and adjusted diluted net income Ordinary Share attributable to the Group		73.865	227 704	170.987	
Adjusted net income attributable to the Group and adjusted diluted net income Ordinary Share attributable to the Group  Net income attributable to the Group	115,734	73,865 14 133	227,704 27,540	170,987 30,281	
Adjusted net income attributable to the Group and adjusted diluted net income Ordinary Share attributable to the Group Net income attributable to the Group Provision for income taxes	115,734 14,254	14,133	27,540	30,281	
Adjusted net income attributable to the Group and adjusted diluted net income Ordinary Share attributable to the Group Net income attributable to the Group Provision for income taxes Amortisation	115,734 14,254 118,325	14,133 4,058	27,540 233,127	30,281 8,741	
Adjusted net income attributable to the Group and adjusted diluted net income Ordinary Share attributable to the Group Net income attributable to the Group Provision for income taxes Amortisation Stock-based compensation expense (b)	115,734 14,254 118,325 18,893	14,133 4,058 8,797	27,540 233,127 38,113	30,281 8,741 15,632	
Adjusted net income attributable to the Group and adjusted diluted net income Ordinary Share attributable to the Group Net income attributable to the Group Provision for income taxes Amortisation Stock-based compensation expense (b) Foreign currency losses (gains), net (c)	115,734 14,254 118,325 18,893 (17,817)	14,133 4,058	27,540 233,127 38,113 (24,417)	30,281 8,741	
Adjusted net income attributable to the Group and adjusted diluted net income Ordinary Share attributable to the Group Net income attributable to the Group Provision for income taxes Amortisation Stock-based compensation expense (b) Foreign currency losses (gains), net (c) Restructuring (d)	115,734 14,254 118,325 18,893 (17,817) 22,486	14,133 4,058 8,797 1,899	27,540 233,127 38,113 (24,417) 26,693	30,281 8,741 15,632 839	
Adjusted net income attributable to the Group and adjusted diluted net income Ordinary Share attributable to the Group Net income attributable to the Group Provision for income taxes Amortisation Stock-based compensation expense (b) Foreign currency losses (gains), net (c) Restructuring (d) Transaction-related / integration-related costs (e)	115,734 14,254 118,325 18,893 (17,817) 22,486 8,884	14,133 4,058 8,797 1,899 — 20,017	27,540 233,127 38,113 (24,417) 26,693 20,969	30,281 8,741 15,632 839 — 32,518	
Adjusted net income attributable to the Group and adjusted diluted net income Ordinary Share attributable to the Group  Net income attributable to the Group  Provision for income taxes  Amortisation  Stock-based compensation expense (b)  Foreign currency losses (gains), net (c)  Restructuring (d)  Transaction-related / integration-related costs (e)  Transaction-related financing costs (f)	115,734 14,254 118,325 18,893 (17,817) 22,486 8,884 3,504	14,133 4,058 8,797 1,899 — 20,017 22,125	27,540 233,127 38,113 (24,417) 26,693 20,969 9,255	30,281 8,741 15,632 839 — 32,518 22,479	
Adjusted net income attributable to the Group and adjusted diluted net income Ordinary Share attributable to the Group Net income attributable to the Group Provision for income taxes Amortisation Stock-based compensation expense (b) Foreign currency losses (gains), net (c) Restructuring (d) Transaction-related / integration-related costs (e)	115,734 14,254 118,325 18,893 (17,817) 22,486 8,884	14,133 4,058 8,797 1,899 — 20,017	27,540 233,127 38,113 (24,417) 26,693 20,969	30,281 8,741 15,632 839 — 32,518	
Adjusted net income attributable to the Group and adjusted diluted net income Ordinary Share attributable to the Group  Net income attributable to the Group  Provision for income taxes  Amortisation  Stock-based compensation expense (b)  Foreign currency losses (gains), net (c)  Restructuring (d)  Transaction-related / integration-related costs (e)  Transaction-related financing costs (f)  Adjusted tax expense (g)	115,734 14,254 118,325 18,893 (17,817) 22,486 8,884 3,504 (48,465) \$ 235,798	14,133 4,058 8,797 1,899 — 20,017 22,125 (22,000) \$ 122,894	27,540 233,127 38,113 (24,417) 26,693 20,969 9,255 (95,238)	30,281 8,741 15,632 839 — 32,518 22,479 (42,872) \$ 238,605	

### ICON plc RECONCILIATION OF NON-GAAP MEASURES (COMBINED COMPANY) FOR THE THREE AND SIX MONTHS ENDED JUNE 30, 2022 AND JUNE 30, 2021 (UNAUDITED)

Three Months Ended Six Months Ended
June 30, 2022 June 30, 2021 June 30, 2022 June 30, 2021
(in thousands except share and per share data)

Combined Company adjusted revenue				
Revenue, as reported	\$ 1,935,193	\$ 871,155	\$ 3,836,957	\$ 1,729,353
Pre-merger PRA Health Sciences Revenue	_	1,047,398	_	1,981,173
Combined Company revenue	\$ 1,935,193	\$ 1,918,553	\$ 3,836,957	\$ 3,710,526
Combined Company adjusted EBITDA				
Net income attributable to the Group	\$ 115,734	\$ 73,865	\$ 227,704	\$ 170,987
Pre-merger PRA Health Sciences Net income attributable to the Group	-	71,068	-	128,008
Combined Company Net income attributable to the Group	\$ 115,734	\$ 144,933	\$ 227,704	\$ 298,995
Share of equity method investments	856	509	1,641	783
Provision for income taxes	14,254	1,138	27,540	36,981
Net interest expense (a)	46,945	29,043	91,243	36,726
Depreciation and amortization	144,019	50,451	285,424	100,424
Stock-based compensation expense (b)	18,893	27,529	38,113	53,136
Foreign currency losses (gains), net (c)	(17,817)	8,015	(24,417)	(5,433)
Restructuring (d)	22,486	_	26,693	_
Transaction-related / integration-related costs (e)	8,884	43,432	20,969	69,369
Combined Company adjusted EBITDA	\$ 354,254	\$ 305,050	\$ 694,910	\$ 590,981

- a. Net interest expense includes losses on modification or extinguishment of debt.
- b. Stock-based compensation expense represents the amount of recurring non-cash expense related to the Company's equity compensation programs (inclusive of employer related taxes).
- c. Foreign currency losses (gains), net relates to gains or losses that arise in connection with the revaluation of non-US dollar denominated assets and liabilities. We exclude these gains and losses from adjusted EBITDA and adjusted net income because fluctuations from period- to- period do not necessarily correspond to changes in our operating results.
- d. Restructuring charges incurred relate to charges incurred in connection with the termination of leases at locations that are no longer being used and amounts incurred in connection with the elimination of redundant positions within the organization.
- e. Transaction-related / integration-related costs include expenses/credits associated with our acquisitions, share-based compensation expense related to the acceleration of share-based compensation awards and replacement share-based awards, contingent consideration valuation adjustments, and any other costs incurred directly related to the integration of these acquisitions.
- f. Transaction-related financing costs includes costs incurred in connection with changes to our long-term debt and amortization of financing fees. We exclude these costs from Adjusted EBITDA and Adjusted Net Income because they result from financing decisions rather than from decisions made related to our ongoing operations.
- g. Represents the tax effect of adjusted pre-tax income at our estimated effective tax rate.

http://www.iconplc.com

#### ICON/ICLR-F

### **Contacts**

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